



**KRISTIN GORDON, P.E.**  
**HOUSTON OFFICE DIRECTOR**

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**CREDENTIALS**

- ◆ *Masters, Business Administration, Villanova University, 2005*
- ◆ *Graduate Environmental Studies, Pennsylvania State University, 2000*
- ◆ *B.S., Chemical Engineering, Ohio University, 1997*
- ◆ *Registered Professional Engineer in TX, PA, SC, LA*
- ◆ *AFPM Environmental Committee Member, 2015 – present*

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**PROFESSIONAL  
EXPERIENCE**

- ◆ **2014-present:** *All4 LLC, Houston, TX – Houston Office Director*
- ◆ **2004-2014:** *All4 LLC, Philadelphia, PA – Project Manager*
- ◆ **1998-2004:** *UAI Environmental, Inc., PA – Project Manager*
- ◆ **1997-1998:** *Roy F. Weston, Inc., West Chester, PA – Engineer*
- ◆ **1995-1996** – *Ohio EPA Intern – NEDO - DSW*

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**TECHNICAL EXPERTISE**

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| ✓ <i>State and Federal air permitting programs (including NSR, PSD, NNSR, MACT, RACT, NSPS, NESHAP, Title V);</i> | ✓ <i>CAA 129 Solid Waste Combustion regulations;</i>    |
| ✓ <i>New/modified source air permitting;</i>  | ✓ <i>Air quality compliance assistance programs;</i>    |
| ✓ <i>Air program management consulting</i>  | ✓ <i>MACT and NSPS Programmatic Implementation; and</i> |
| ✓ <i>Air emission inventory database software development and management;</i>                                     | ✓ <i>Multimedia Corporate Environmental Training.</i>   |

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**PROFESSIONAL OVERVIEW**

*Ms. Kristin Gordon has over 20 years of experience in air quality consulting. Ms. Gordon has significant air permitting experience in over twenty-five states with emphasis on Title V, MACT, NSPS, and NSR. She has worked for a variety of industries including Chemical, Oil and Gas, Petroleum Refining, Medical Waste Incineration, Waste Combustion, Power Pharmaceutical, Pulp & Paper, Battery Manufacturing, Secondary Lead Smelting, Food and Beverage, Automotive, and Steel.*

*Ms. Gordon's NSR experience includes numerous major projects across several industry sectors, including chemical, across many states. By assisting facilities to evaluate and permit key expansion projects, Ms. Gordon's experience aligns with All4 LLC's approach to find innovative approaches to assist clients with permitting and facility upgrades and modifications. Ultimately, this provides our clients with competitive advantages in their respective industries.*

*During her professional experience, Ms. Gordon has served as Program Manager for several large environmental programs for various industrial clients including the implementation of NSPS/MACT and Title V programs. These activities included program management, executive management coordination/training, agency interaction, public outreach, permit application development, permit negotiation, recordkeeping/reporting system implementation and management, environmental/operations personnel training, and auditing.*

*Ms. Gordon has worked with MACT/NESHAP and NSPS standards for a variety of industries including Medical Waste Incineration, Waste Combustion Power, Chemical, Petroleum Refining, Pharmaceutical, Battery Manufacturing, and Secondary Lead Smelting. She has written several white papers and articles dealing with MACT and NSPS and has presented to various industry groups and associations. Ms. Gordon regularly provides environmental training programs to ALL4 clients.*

*Ms. Gordon leads ALL4's Chemical Group. As the Houston Office Director, Ms. Gordon is responsible for the operation and growth of ALL4's Houston, Texas office.*